

Appendix B : Summary

Position as at the end of September 2021	Y-T-D Actual £'000	Annual Budget £'000	ACTUAL Variance £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	134	591	(457)	591	0	0.0
Development and Conservation	506	936	(430)	852	(84)	(9.0)
Finance and Investments	1,524	3,090	(1,566)	2,817	(273)	(8.8)
Cleaner and Greener	3,324	5,685	(2,361)	5,742	58	1.0
Housing and Health	240	988	(748)	1,288	300	30.4
Improvement and Innovation	3,441	5,726	(2,284)	5,669	(57)	(1.0)
Services Total	9,169	17,015	(7,845)	16,958	(57)	(0.3)
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(30)	(60)	30	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(86)	(172)	86	(172)	0	0.0
Redundancy Costs	80	0	80	0		-
NET SERVICE EXPENDITURE	9,134	16,783	(7,649)	16,727	(57)	(0.3)
New Homes Bonus	(578)	(1,155)	578	(1,155)	0	0.0
Retained Business Rates	(1,091)	(2,182)	1,091	(2,182)	0	0.0
Council Tax	(5,722)	(11,443)	5,722	(11,443)	0	(0.0)
Contribution from Collection Fund	9	17	(9)	17	0	0.0
Council Tax	0	(245)	245	(245)	0	
Local Council Tax Support (LCTS)	0	(98)	98	(98)		
Summary excluding Investment Income	1,752	1,677	76	1,620	(57)	(3.4)
Investment Property Income	(761)	(1,372)	611	(1,386)	(14)	(1.0)
Interest Receipts	(12)	(188)	176	(22)	166	(88.3)
OVERALL TOTAL	979	117	863	212	95	81.4
Planned Appropriation to/(from) Reserves	(808)	(1,615)	808	(1,615)	0	
Other Reserve Movements	0	1,498	(1,498)	1,498	0	
Supplementary Estimates	0	0	0	0	0	
(Surplus)/Deficit	172	(0)	173	95	95	

Appendix B : Summary by Service

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places SDC Funded	£'000	£'000	£'000	£'000	£'000	£'000	£'000
All Weather Pitch	(3)	(3)	(0)	(5)	-	(5)	-
Community Safety	71	80	(9)	160	-	160	-
Community Development Service Provisions	(6)	(6)	-	(6)	-	(6)	-
The Community Plan	9	11	(2)	21	-	21	-
Grants to Organisations	163	171	(8)	185	-	185	-
Leisure Contract	22	41	(20)	112	-	112	-
Leisure Development	10	10	(0)	21	-	21	-
Administrative Expenses - Communities & Business	16	10	6	22	-	22	-
Tourism	(172)	22	(194)	30	-	30	-
West Kent Partnership	(19)	(15)	(4)	-	-	-	-
Youth	24	25	(1)	50	-	50	-
Total People & Places SDC Funded	115	346	(231)	591	-	591	-
People & Places Externally Funded	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Compliance & Enforcement	7	-	7	-	-	-	-
Contain Outbreak Management Fund 2021/22	(25)	-	(25)	-	-	-	-
Local Strategic Partnership	12	-	12	-	-	-	-
Partnership - Home Office	3	(17)	20	-	-	-	-
Police & Crime Commissioners (PCCs)	(2)	-	(2)	-	-	-	-
Community Sports Activation Fund	(3)	-	(3)	-	-	-	-
West Kent Enterprise Advisor Network	41	0	41	-	-	-	-
West Kent Kick Start	(13)	-	(13)	-	-	-	-
West Kent Partnership Business Support	(1)	-	(1)	-	-	-	-
People & Places Externally Funded	19	(17)	36	-	-	-	-

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Total People & Places	134	328	(195)	591	-	591	-
Development and Conservation	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Building Control Partnership Members	-	-	-	-	-	-	-
Building Control Partnership Hub (SDC Costs)	154	203	(49)	-	-	-	-
Building Control	(175)	(65)	(110)	(130)	(38)	(168)	(38)
Conservation	69	65	4	130	-	130	-
Dangerous Structures	-	1	(1)	3	-	3	-
Planning Policy	212	216	(5)	483	-	483	-
LDF Expenditure	6	-	6	-	-	-	-
Planning - Appeals	91	83	8	205	6	211	6
Planning - CIL Administration	-	(33)	33	(66)	-	(66)	-
Planning - Counter	-	(3)	3	(6)	-	(6)	-
Planning - Development Management	(93)	(32)	(60)	(50)	(52)	(101)	(52)
Planning - Enforcement	167	153	15	304	-	304	-
Planning Performance Agreement	24	-	24	-	-	-	-
Administrative Expenses - Building Control	0	6	(6)	12	-	12	-
Administrative Expenses - Planning Services	50	18	32	49	-	49	-
Total Development and Conservation	506	613	(107)	936	(84)	852	(84)
Finance and Investments	£'000	£'000	£'000	£'000	£'000	£'000	£'000

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Asset Maintenance CCTV	-	9	(9)	18	-	18	-
Asset Maintenance Countryside	1	4	(4)	9	-	9	-
Asset Maintenance Direct Services	95	21	74	42	53	95	53
Asset Maintenance Playgrounds	3	8	(5)	16	-	16	-
Asset Maintenance Public Toilets	-	8	(8)	16	-	16	-
Benefits Admin	(210)	(15)	(196)	148	(166)	(18)	(166)
Benefits Grants	(13)	(13)	0	(25)	-	(25)	-
Corporate Management	0	-	0	-	-	-	-
Dartford Rev&Ben Partnership Hub (SDC costs)	1,002	1,017	(15)	-	-	-	-
Dartford Audit Partnership Hub (SDC Costs)	111	113	(2)	-	-	-	-
Housing Advances	-	1	(1)	1	-	1	-
Local Tax	(116)	(128)	11	(85)	190	105	190
Misc. Finance	(92)	693	(785)	1,580	(350)	1,230	(350)
Administrative Expenses - Chief Executive	0	7	(6)	20	-	20	-
Administrative Expenses - Finance	63	18	46	26	-	26	-
Administrative Expenses - Revenues and Benefits	-	-	-	-	-	-	-
Administrative Expenses - Strategic Property	4	-	4	-	-	-	-
Support - Rev & Ben Control	112	112	-	224	-	224	-
Support - Counter Fraud	26	26	0	52	-	52	-
Support - Audit Function	100	96	5	196	-	196	-
Support - Exchequer and Procurement	84	75	9	158	-	158	-
Support - Finance Function	121	128	(6)	256	-	256	-
Support - Legal Function	117	129	(12)	259	-	259	-
Support - Procurement	2	3	(2)	7	-	7	-
Support - Property Function	28	26	2	52	-	52	-
Treasury Management	86	62	24	123	-	123	-
Total Finance and Investments	1,524	2,400	(876)	3,090	(273)	2,817	(273)

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	24	39	(15)	79	-	79	-
Asset Maintenance Other Corporate Properties	52	17	35	35	-	35	-
Asset Maintenance Hever Road	45	20	25	40	-	40	-
Asset Maintenance Leisure	90	95	(5)	190	-	190	-
Asset Maintenance Support & Salaries	32	46	(14)	138	-	138	-
Asset Maintenance Sewage Treatment Plants	-	5	(5)	9	-	9	-
Bus Station	11	9	2	8	-	8	-
Car Parks	(485)	(755)	270	(1,198)	-	(1,198)	-
CCTV	171	138	33	269	-	269	-
Civil Protection	20	26	(7)	49	-	49	-
Dartford Environmental Hub (SDC Costs)	164	359	(196)	-	-	-	-
Car Parking - On Street	(124)	(148)	24	(245)	-	(245)	-
EH Commercial	109	141	(32)	280	5	285	5
EH Animal Control	(2)	18	(20)	22	5	28	5
EH Environmental Protection	180	173	7	369	1	370	1
Emergency	33	41	(7)	81	-	81	-
Parking Enforcement - Tandridge DC	(114)	(20)	(94)	(39)	-	(39)	-
Estates Management - Buildings	(6)	23	(30)	(16)	-	(16)	-
Estates Management - Grounds	74	64	10	128	-	128	-
Housing Other Income	(8)	(7)	(1)	(14)	-	(14)	-
Housing Premises	(11)	(2)	(10)	16	-	16	-
Kent Resource Partnership	43	(164)	207	-	-	-	-
Licensing Partnership Hub (Trading)	10	12	(2)	-	-	-	-
Licensing Partnership Members	-	-	-	-	-	-	-
Licensing Regime	(25)	16	(41)	44	-	44	-
Asset Maintenance Operatives	2	3	(0)	5	-	5	-
Markets	(107)	(106)	(1)	(217)	-	(217)	-
Parks - Greensand Commons Project	45	-	45	-	-	-	-

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Parks and Recreation Grounds	78	67	11	135	-	135	-

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Parks - Rural	85	84	1	171	-	171	-
Public Transport Support	-	0	(0)	0	-	0	-
Refuse Collection	1,454	1,482	(28)	2,913	(20)	2,893	(20)
Administrative Expenses - Direct Services	9	-	9	-	-	-	-
Administrative Expenses - Health	2	2	(0)	5	-	5	-
Administrative Expenses - Licensing	0	3	(3)	7	-	7	-
Administrative Expenses - Property	3	2	1	3	-	3	-
Administrative Expenses - Transport	2	3	(0)	7	-	7	-
Street Cleansing	724	772	(48)	1,540	(33)	1,507	(33)
Support - Central Offices	351	378	(27)	483	-	483	-
Support - Central Offices - Facilities	109	134	(24)	279	-	279	-
Support - General Admin	-	2	(2)	5	-	5	-
Support - General Admin (Post/Scanning)	106	107	(1)	219	-	219	-
Support - Health and Safety	0	4	(4)	8	-	8	-
Support - Direct Services	52	23	29	50	-	50	-
Direct Services Trading account	99	(294)	393	(231)	100	(131)	100
Taxis	1	6	(5)	11	-	11	-
Public Conveniences	26	27	(1)	48	-	48	-
Total Cleaner and Greener	3,324	2,845	479	5,685	58	5,742	58

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Housing and Health	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Contain Outbreak Management Fund 2021/22	(26)	-	(26)	-	-	-	-
Domestic Abuse Duty	3	-	3	-	-	-	-
Gypsy Sites	(8)	(6)	(3)	(10)	-	(10)	-
Health Improvements	23	24	(1)	48	-	48	-
Homeless	415	209	206	429	300	729	300
Housing Clinically Extremely Vulnerable 21/22	46	-	46	-	-	-	-
Housing Register	27	18	8	37	-	37	-
Disabled Facilities Grant Administration	-	-	-	(50)	-	(50)	-
Housing	25	102	(77)	186	-	186	-
Housing Initiatives	29	28	2	55	-	55	-
Next Steps Accommodation Programme	(0)	-	(0)	-	-	-	-
Housing Pathway Co-ordinator	(58)	-	(58)	-	-	-	-
Homelessness Prevention	24	-	24	-	-	-	-
Housing Energy Retraining Options (HERO)	53	66	(12)	130	-	130	-
Private Sector Housing	132	142	(11)	284	-	284	-
Rough Sleepers Initiative (4)	(38)	-	(38)	-	-	-	-
Administrative Expenses - Housing	3	-	3	-	-	-	-
One You - Your Home Project	0	-	0	-	-	-	-
Choosing Health WK PCT	(22)	0	(22)	-	-	-	-
PCT Health Checks	11	11	(0)	-	-	-	-
Homelessness Funding	(412)	(421)	9	(122)	-	(122)	-
PCT Initiatives	14	-	14	-	-	-	-
Total Housing and Health	240	174	66	988	300	1,288	300

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Improvement and Innovation	1	4	(3)	8	-	8	-
Action and Development	542	148	394	296	-	296	-
Asset Maintenance IT	16	17	(1)	17	-	17	-
Civic Expenses	10	-	10	4	5	9	5
Consultation and Surveys	469	537	(67)	1,146	(67)	1,079	(67)
Corporate Management	25	36	(11)	71	(19)	52	(19)
Corporate Projects	-	(2)	2	66	-	66	-
Corporate - Other	73	84	(11)	167	-	167	-
Democratic Services	42	26	16	38	-	38	-
Economic Development	241	242	(1)	442	-	442	-
Economic Development Property	201	42	159	125	-	125	-
Elections	117	115	2	222	(10)	212	(10)
External Communications	(58)	(58)	(1)	(118)	20	(98)	20
Land Charges	211	236	(25)	473	(13)	460	(13)
Members	8	7	1	(0)	-	(0)	-
Performance Improvement	105	124	(19)	204	-	204	-
Register of Electors							

Position as at the end of September 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Administrative Expenses - Corporate Services	3	11	(7)	23	-	23	-
Administrative Expenses - Legal and Democratic	47	53	(6)	72	-	72	-
Administrative Expenses - Transformation and Strategic	2	2	(1)	5	-	5	-
Administrative Expenses - Human Resources	15	6	8	9	10	19	10
Street Naming	1	1	(0)	2	-	2	-
Support - Contact Centre	374	426	(53)	855	-	855	-
Support - General Admin	11	14	(3)	178	-	178	-
Support - General Admin (Print Shop)	(23)	(8)	(15)	(49)	-	(49)	-
Support - IT	770	753	17	1,071	-	1,071	-
Support - Local Offices	0	-	0	-	-	-	-
Support - Nursery	0	-	0	-	-	-	-
Support - Human Resources	240	226	14	397	18	415	18
Total Improvement and Innovation	3,441	3,040	402	5,726	(57)	5,669	(57)
Total SDC	9,169	9,399	(230)	17,015	(57)	16,959	(57)

Appendix B : Salaries

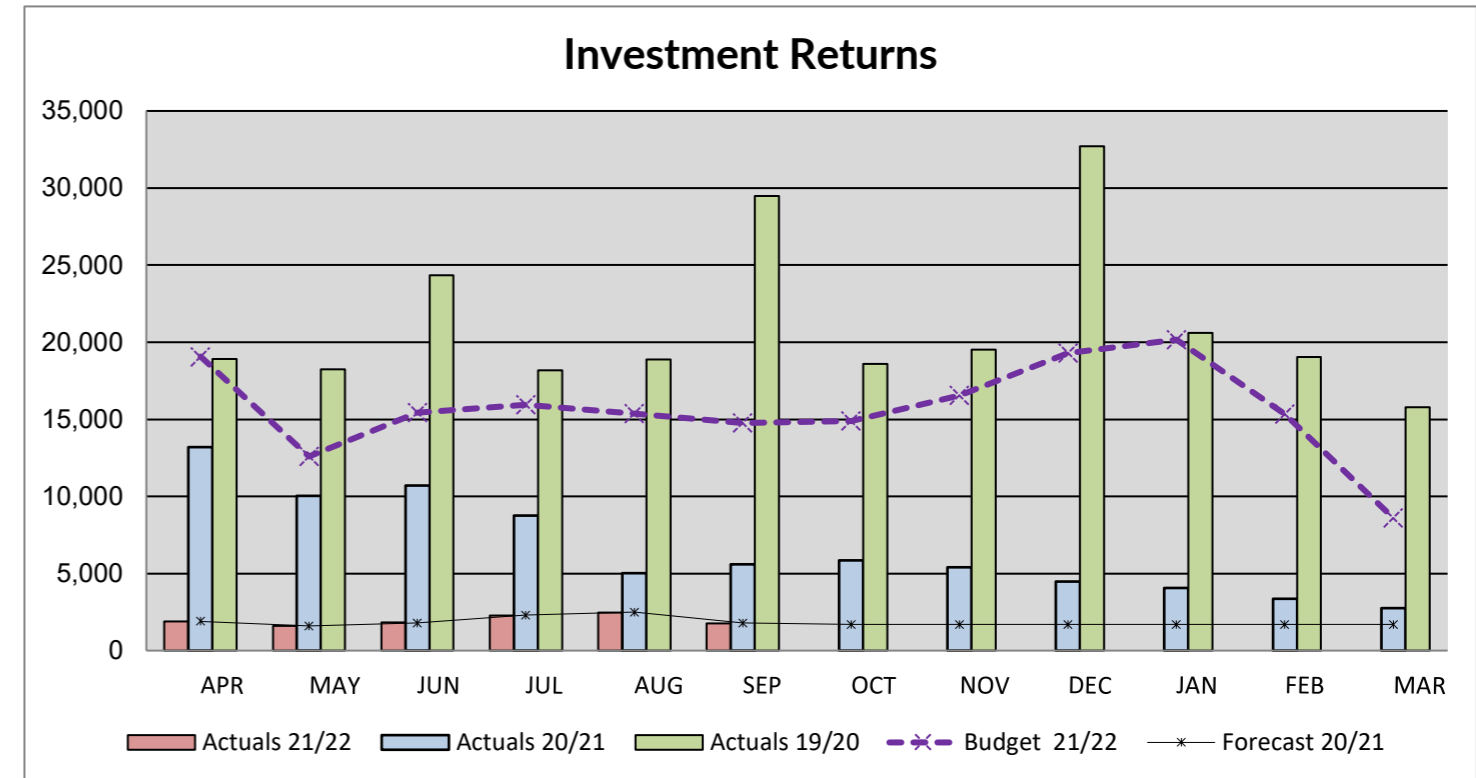
Position as at the end of September 2021	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Development and Conservation					
Building Control	190	381	381	0	0%
Planning Services	1,007	1,942	1,942	0	0%
Total	1,198	2,323	2,323	0	0%
Finance and Investments					
Chief Executive	106	216	216	0	0%
Finance	451	946	946	0	0%
Revenues and Benefits	769	1,660	1,660	0	0%
Strategic Property	261	607	607	0	0%
Total	1,588	3,429	3,429	0	0%
Cleaner and Greener					
Direct Services	1,932	4,382	4,382	0	0%
Health	299	681	681	0	0%
Licensing	224	481	481	0	0%
Property	228	481	481	0	0%
Transport	276	500	500	0	0%
Total	2,958	6,525	6,525	0	0%
Housing and Health					
Housing	391	771	771	0	0%
Total	391	771	771	0	0%
Improvement and Innovation					
Corporate Services	862	1,861	1,842	(19)	-1%
Legal and Democratic	300	628	628	0	0%
Transformation and Strategy	299	660	660	0	0%
Human Resources	195	387	387	0	0%
Total	1,655	3,536	3,517	(19)	-1%
People and Places					
Communities & Business	149	390	390	0	0%
Total	149	390	390	0	0%
Sub Total	7,939	16,974	16,955	(19)	0%
Council Wide - Vacant Posts	0	(78)	(78)	0	0%
Staff Recruitment and Retention	0	73	73	0	0%
TOTAL SDC Funded Salary Costs	7,939	16,969	16,950	(19)	0%
Communities & Business*	227	264	264	0	0%
Direct Services*	20	126	126	0	0%
Housing*	112	149	149	0	0%
Externally Funded Total	359	540	540	0	0%
TOTAL Salary Costs	8,298	17,508	17,489	(19)	0%

*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Appendix B : Staffing Stats - Position as at the end of September 21	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	Total	August 2021 Total
Development and Conservation						
Building Control	8.00	6.00			6.00	6.00
Planning Services	41.47	37.57			37.57	39.27
Finance and Investments						
Chief Executive	1.00	1.00			1.00	1.00
Finance	16.08	15.81			15.81	16.81
Revenues and Benefits	43.33	39.11		0.48	39.59	39.60
Strategic Property	10.00	13.89	1.00		14.89	14.89
Cleaner and Greener						
Direct Services	125.97	108.36	34.23		142.59	132.02
Health	12.57	9.31	1.00		10.31	10.31
Licensing	10.59	10.19			10.19	10.19
Property	6.65	2.65			2.65	2.65
Transport	14.00	16.59			16.59	15.59
Housing and Health						
Housing	15.20	14.32			14.32	14.33
Improvement and Innovation						
Corporate Services	50.75	47.00		0.43	47.43	47.15
Legal and Democratic	7.50	7.00			7.00	7.00
Transformation and Strategy	20.35	17.16			17.16	17.16
Human Resources	8.00	8.81			8.81	8.81
People and Places						
Communities & Business	5.00	4.00			4.00	4.00
Sub Total	396.46	358.77	36.23	0.91	395.91	386.78
Externally Funded						
People & Places	6.08	9.49		0.05	9.54	7.78
People & Places - Housing	4.00	9.11			9.11	6.50
KRP	2.00	0.00			0.00	0.00
Sub total	12.08	18.60	0.00	0.05	18.65	14.28
Total	408.54	377.37	36.23	0.96	414.56	401.06
Number of staff paid in September 2021: 412 permanent, 3 casuals						

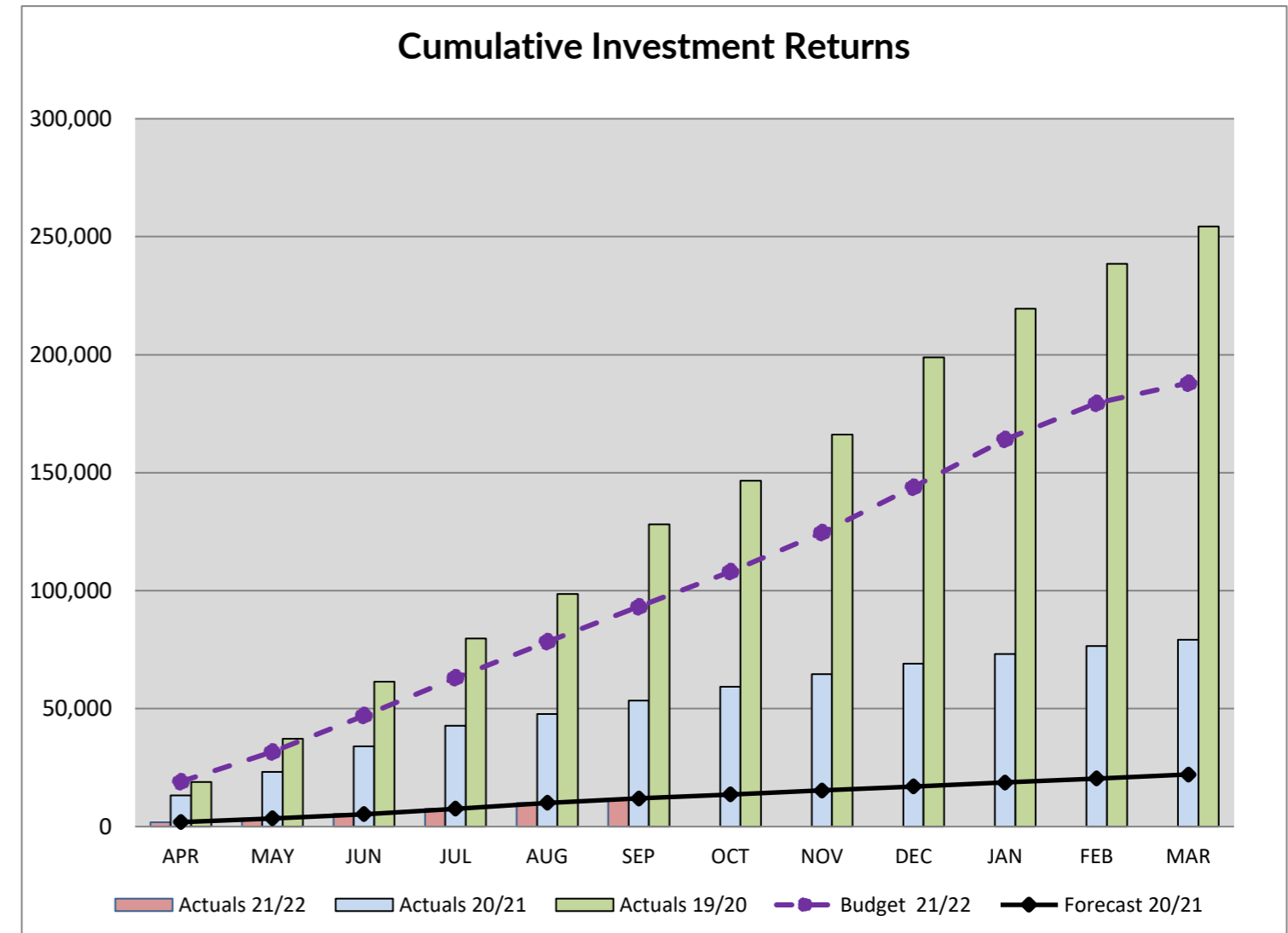
6 Investment Returns

	Actuals 19/20	Actuals 20/21	Actuals 21/22	Budget 21/22	Variance	Forecast 20/21
APR	18,908	13,190	1,900	19,058	-17,158	1,900
MAY	18,243	10,041	1,620	12,595	-10,975	1,600
JUN	24,341	10,719	1,829	15,424	-13,595	1,800
JUL	18,166	8,761	2,261	15,947	-13,686	2,300
AUG	18,891	5,010	2,471	15,365	-12,894	2,500
SEP	29,495	5,612	1,774	14,773	-12,999	1,800
OCT	18,586	5,867		14,889		1,700
NOV	19,520	5,397		16,555		1,700
DEC	32,723	4,484		19,286		1,700
JAN	20,620	4,060		20,166		1,700
FEB	19,034	3,367		15,345		1,700
MAR	15,768	2,769		8,597		1,700
TOTAL	254,295	79,277	11,855	188,000	-81,307	22,100



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 19/20	Actuals 20/21	Actuals 21/22	Budget 21/22	Variance	Forecast 20/21
APR	18,908	13,190	1,900	19,058	-17,158	1,900
MAY	37,151	23,231	3,520	31,653	-28,133	3,500
JUN	61,492	33,950	5,349	47,077	-41,728	5,300
JUL	79,658	42,711	7,610	63,024	-55,414	7,600
AUG	98,549	47,721	10,081	78,389	-68,308	10,100
SEP	128,044	53,333	11,855	93,162	-81,307	11,900
OCT	146,630	59,200		108,051		13,600
NOV	166,150	64,597		124,606		15,300
DEC	198,873	69,081		143,892		17,000
JAN	219,493	73,141		164,058		18,700
FEB	238,527	76,508		179,403		20,400
MAR	254,295	79,277		188,000		22,100



BUDGET FOR 20/21 188,000
FORECAST OUTTURN 22,100

CODE:- YHAA 96900

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

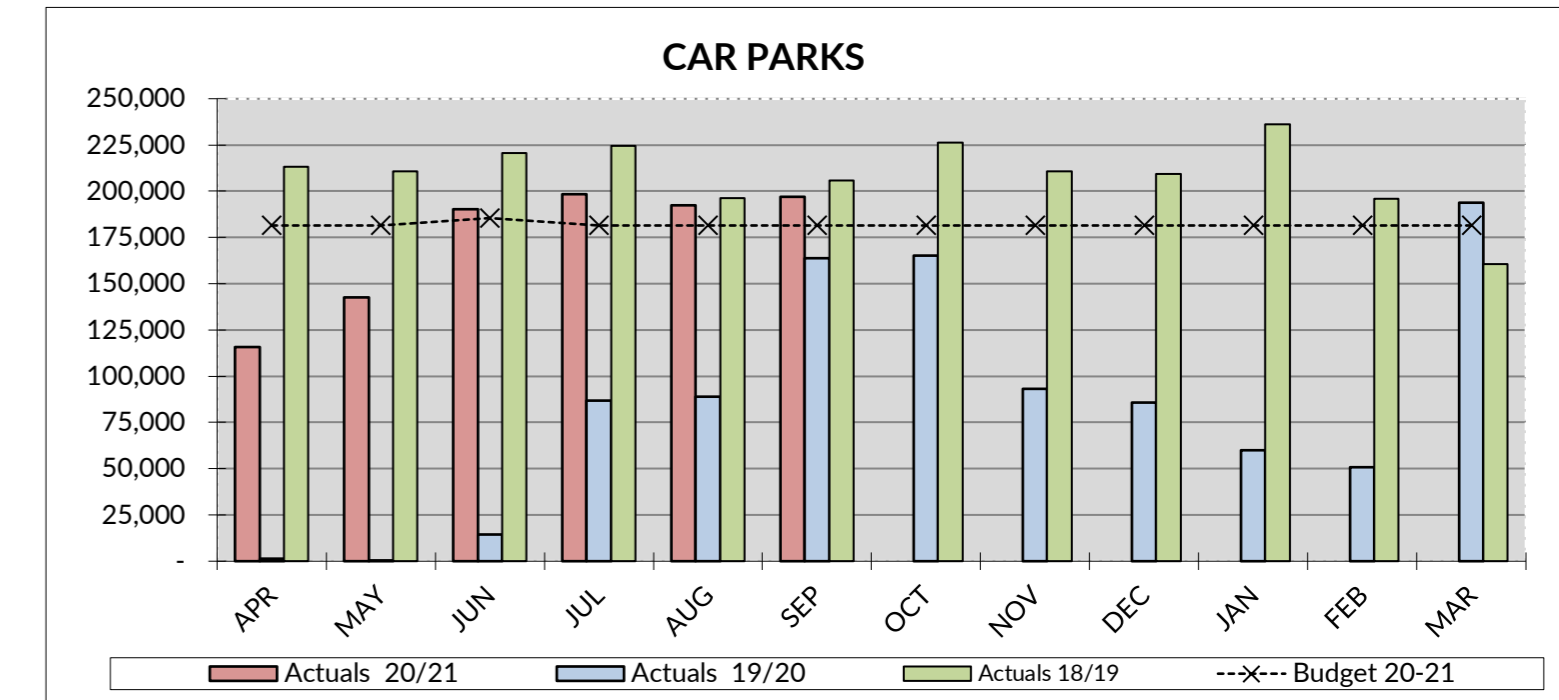
Fund Average 0.1065%
7 Day LIBID -0.0800%
3 Month LIBID -0.0467%

7. Reserves

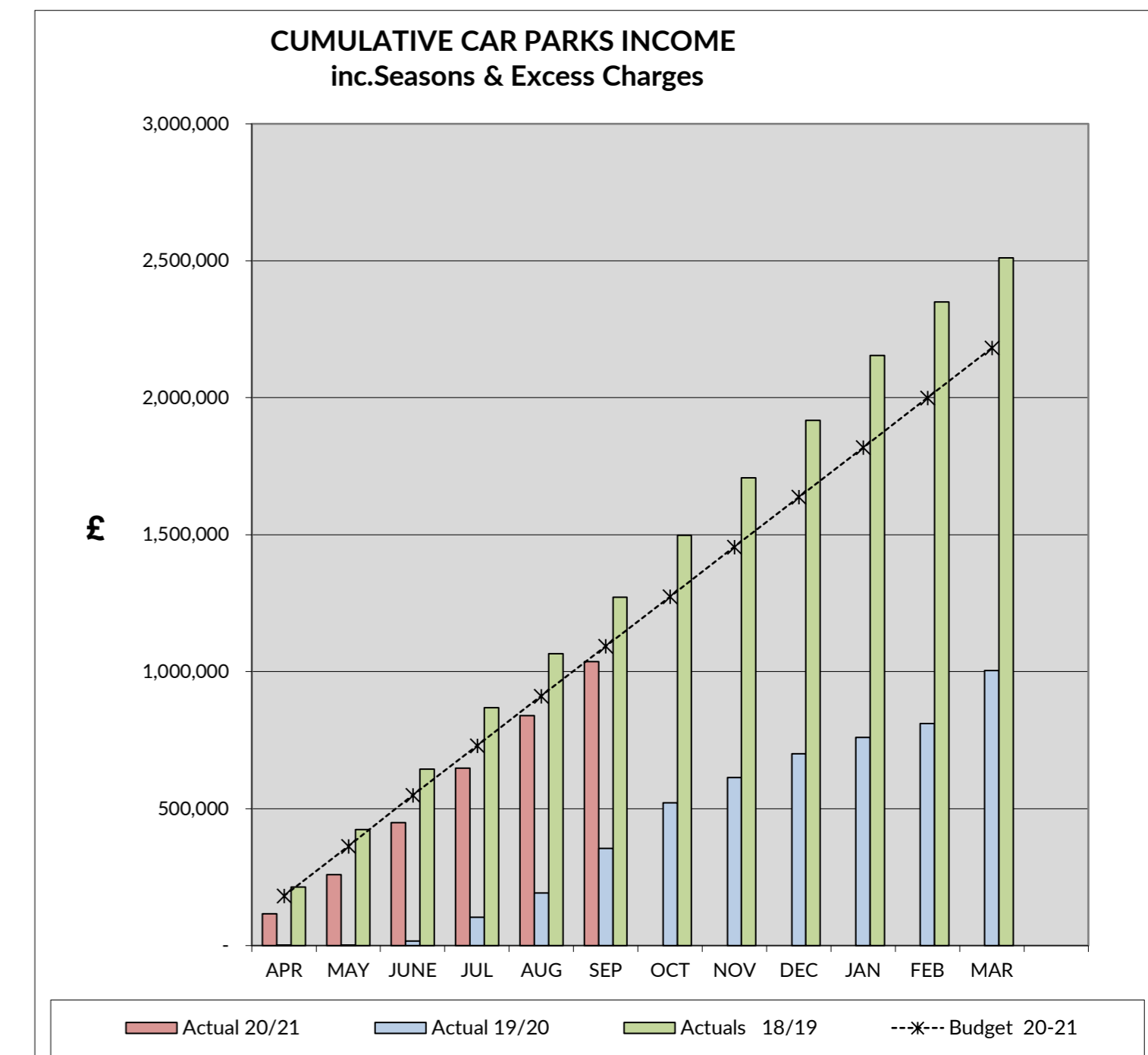
Position as at the end of September 21	21/22 Opening Balance	£'000	21/22 Cumulative Movement to Date	Position as at the end of September 2021 (Period 202206)
E Earmarked Reserve - Budget Stabilisation		(9,056)	-	(9,056)
E Earmarked Reserve - NNDR Safety Net Deficit Reserve		(8,071)	-	(8,071)
E Earmarked Reserve - Financial Plan		(2,653)	-	(2,653)
E Earmarked Reserve - Carry Forward Items (DAC)		(1,250)	-	(1,250)
E Earmarked Reserve - Capital Expenditure Reserve		(1,000)	-	(1,000)
E Earmarked Reserve - IT Asset Maintenance		(879)	-	(879)
E Earmarked Reserve - Vehicle Renewal (DAA)		(696)	-	(696)
E Earmarked Reserve - Housing & Commercial Growth Fund		(566)	-	(566)
E Earmarked Reserve - DWP Hsg Benefit Subsidy		(550)	-	(550)
E Earmarked Reserve - Pension Fund Valuation Adj.		(441)	-	(441)
E Earmarked Reserve - New Homes Bonus Reserve		(406)	-	(406)
E Earmarked Reserve - Action and Development		(396)	-	(396)
E Earmarked Reserve - Local Plan/LDF		(318)	-	(318)
E Earmarked Reserve - Vehicle Insurance (DAZ)		(258)	-	(258)
E Earmarked Reserve - Property Investment Strategy Maintenance Reserve		(233)	-	(233)
E Earmarked Reserve - Capital Financing		(221)	-	(221)
E Earmarked Reserve - Corporate Project Support Reserve		(212)	-	(212)
E Earmarked Reserve - FTS (DAB)		(206)	-	(206)
E Earmarked Reserve - Community Development Reserve		(204)	-	(204)
E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)		(185)	-	(185)
E Earmarked Reserve - Development Services Reserve		(113)	-	(113)
Total		(27,916)	-	(27,916)
Other Earmarked Reserves (balances <£100k)		(698)	(28)	(726)
Total		(28,614)	(28)	(28,642)
General Fund		(1,500)	-	(1,500)
Total		(30,114)	(28)	(30,142)

Appendix B : Income Graphs Summary					
	ACTUAL	Previous Year comparatives	Budget YTD	Variance YTD · brackets show underachieve ment	Annual Budget
Car Parks	1,036,304	355,561	1,092,838	(56,534)	2,181,677
Car Parking - On Street	436,399	170,788	416,310	20,088	832,621
Licensing Regime	88,308	78,197	55,940	32,368	99,148
Taxis	57,787	52,807	72,689	(14,902)	145,377
Land Charges	88,886	70,756	110,387	(21,500)	220,773
Planning - Development Management	562,187	392,121	494,110	68,077	988,220
Building Control	307,603	254,772	251,584	56,019	503,168
Total	2,577,474	1,375,002	2,493,858	83,616	4,970,984

Appendix B: CAR PARKS (HWCARP)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
APR	213,119	1,513	115,730	114,217	181,473	(65,743)	-
MAY	210,813	158	142,691	142,533	181,473	(38,782)	-
JUN	220,637	14,588	190,284	175,696	185,473	4,811	-
JUL	224,678	86,759	198,274	111,516	181,473	16,801	-
AUG	196,164	88,754	192,326	103,572	181,473	10,852	-
SEP	205,737	163,789	196,998	33,209	181,473	15,525	-
OCT	226,210	165,320	-	-	181,473	-	-
NOV	210,651	93,081	-	-	181,473	-	-
DEC	209,265	85,779	-	-	181,473	-	-
JAN	236,228	59,945	-	-	181,473	-	-
FEB	195,940	50,624	-	-	181,473	-	-
MAR	160,439	193,889	-	-	181,473	-	-
Total	2,509,881	1,004,200	1,036,303	680,743	2,181,676	(56,536)	-

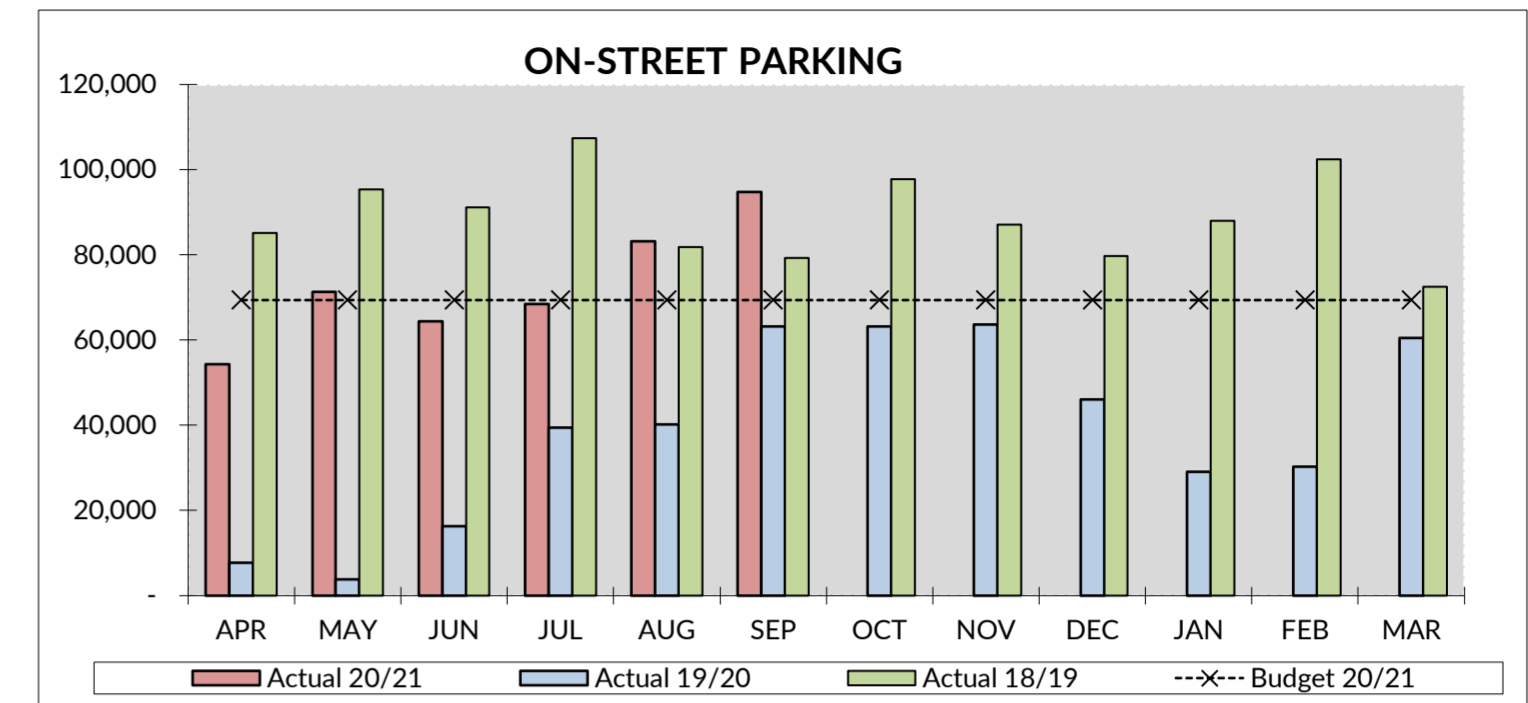


CAR PARKS (CUMULATIVE)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
APR	213,119	1,513	115,730	114,217	181,473	(65,743)	-
MAY	423,932	1,671	258,422	256,750	362,946	(104,525)	-
JUNE	644,570	16,260	448,706	432,446	548,419	(99,713)	-
JUL	869,247	103,018	646,980	543,962	729,892	(82,912)	-
AUG	1,065,411	191,772	839,306	647,534	911,365	(72,060)	-
SEP	1,271,148	355,561	1,036,304	680,743	1,092,838	(56,534)	-
OCT	1,497,358	520,882	-	-	1,274,312	-	-
NOV	1,708,009	613,963	-	-	1,455,785	-	-
DEC	1,917,274	699,741	-	-	1,637,258	-	-
JAN	2,153,502	759,687	-	-	1,818,731	-	-
FEB	2,349,442	810,311	-	-	2,000,204	-	-
MAR	2,509,881	1,004,200	-	-	2,181,677	-	-

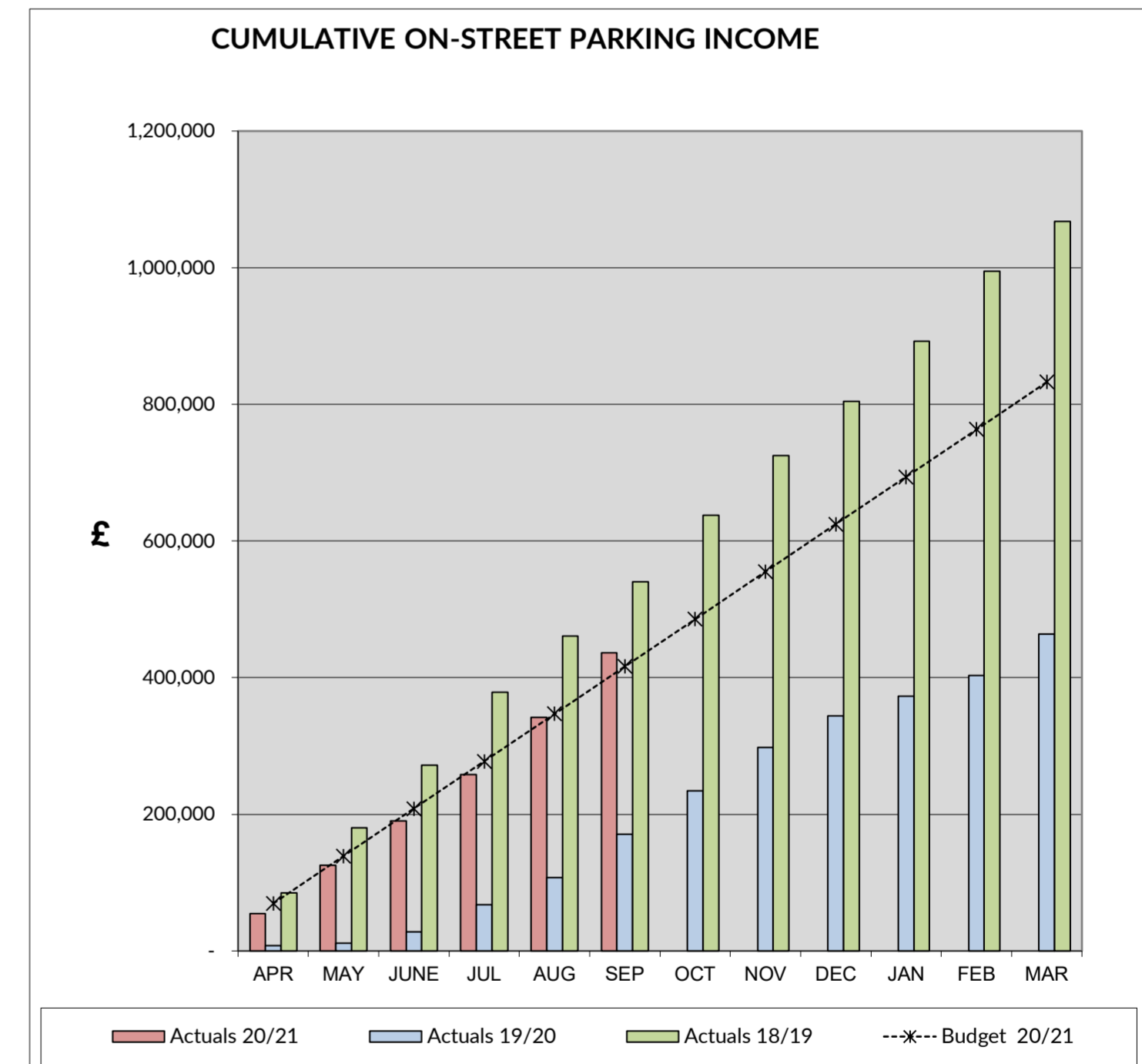


CUMULATIVE BREAKDOWN - HWCARP	Code	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	886,433	940,542	173,189
EXCESS / PENALTY CHARGES	***1/**3			
SEASON TICKETS	3310, ***2	139,312	137,432	22,559
SEASON TICKET CAR PARK	3310			
OTHER	9999, 34**	237	3,365	-
WAIVERS	3404			-
RENT	86**	10,322	11,500	1,250
Business Permits	3406 /3408			
Total		1,036,304	1,092,839	196,998

Appendix B: ON-STREET PARKING (HWDCRIM / HWENFORC)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
APR	85,115	7,676	54,350	46,674	69,385	(15,035)	-
MAY	95,338	3,884	71,258	67,374	69,385	1,873	-
JUN	91,102	16,355	64,364	48,009	69,385	(5,022)	-
JUL	107,391	39,461	68,471	29,010	69,385	(914)	-
AUG	81,797	40,276	83,237	42,961	69,385	13,852	-
SEP	79,308	63,135	94,718	31,583	69,385	25,333	-
OCT	97,818	63,193	-	-	69,385	-	-
NOV	87,032	63,639	-	-	69,385	-	-
DEC	79,729	46,090	-	-	69,385	-	-
JAN	88,036	29,146	-	-	69,385	-	-
FEB	102,372	30,326	-	-	69,385	-	-
MAR	72,578	60,489	-	-	69,385	-	-
Total	1,067,616	463,670	436,398	265,611	832,620	20,087	-



ON-STREET PARKING (CUMULATIVE)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
APR	85,115	7,676	54,350	46,674	69,385	(15,035)	-
MAY	180,453	11,560	125,609	114,049	138,770	(13,161)	-
JUNE	271,555	27,915	189,972	162,057	208,155	(18,183)	-
JUL	378,946	67,376	258,443	191,067	277,540	(19,097)	-
AUG	460,743	107,652	341,680	234,028	346,925	(5,245)	-
SEP	540,051	170,787	436,399	265,612	416,310	20,088	-
OCT	637,869	233,980	-	-	485,696	-	-
NOV	724,901	297,619	-	-	555,081	-	-
DEC	804,630	343,709	-	-	624,466	-	-
JAN	892,666	372,855	-	-	693,851	-	-
FEB	995,038	403,181	-	-	763,236	-	-
MAR	1,067,616	463,670	-	-	832,621	-	-

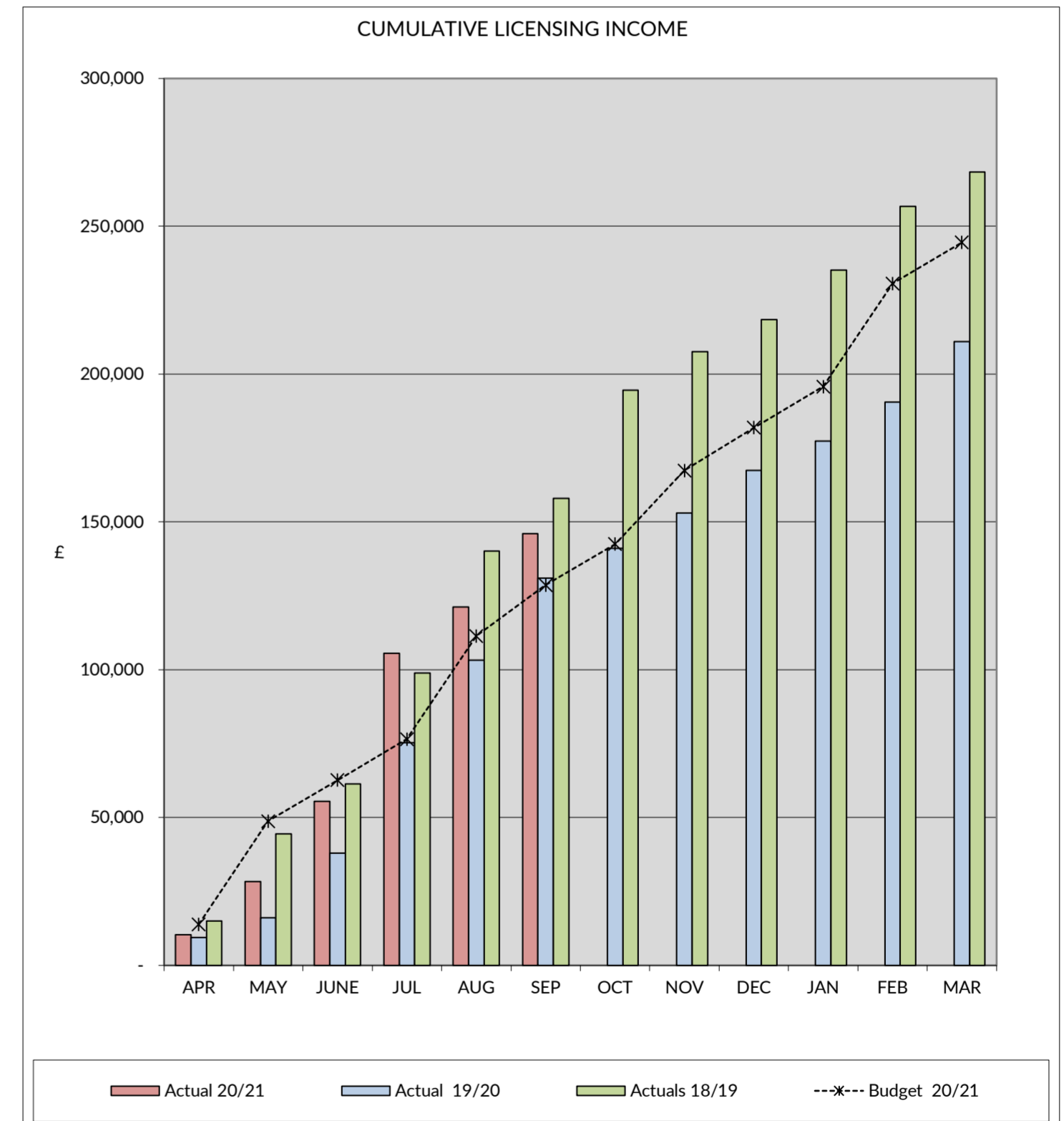
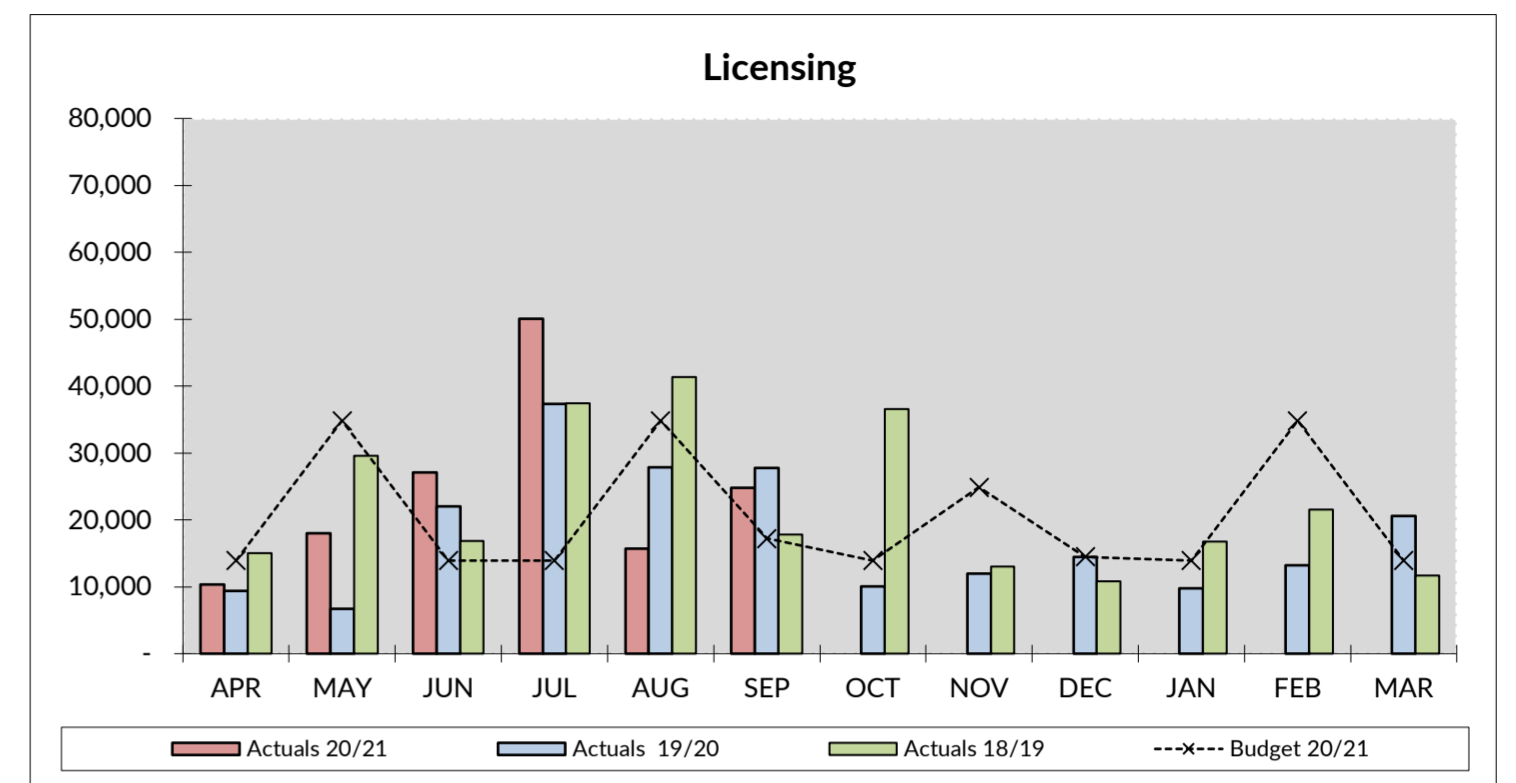


CUMULATIVE BREAKDOWN - HWDCRIM / HWENFORC	Code	Actual (Cumulative)	Budget	(Monthly)
ON STREET PARKING	3300	190,543	214,998	36,566
PENALTY NOTICES	3403	161,598	137,421	47,500
WAIVERS	3404	14,360	5,657	4,233
Driveway Access Protection Lines	3405	990	-	(8)
RESIDENTS PERMITS	3406	45,738	27,154	6,335
BUSINESS PERMITS	3408	2,956	31,080	-
OTHER	9999	20,214	-	92
Total		436,399	416,310	94,718

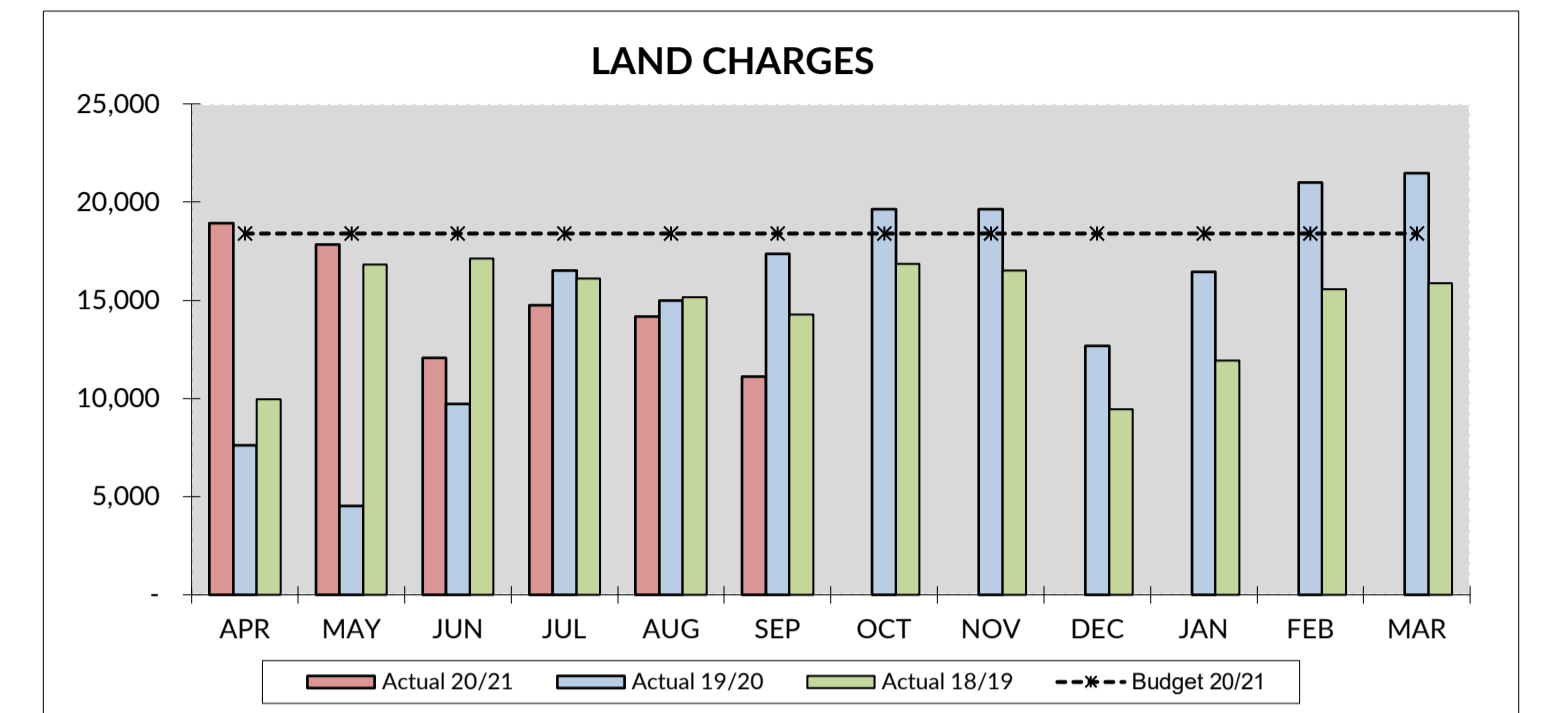
Appendix B: Licensing (EHLICREG & DSTAXIL)				Increase /	Variance		Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	(decrease) from 20/21 to 21/22	(Budget- Actuals)	Budget 21/22	
APR	14,991	9,404	10,356	952	(3,553)	13,909	-
MAY	29,570	6,655	18,021	11,366	(16,818)	34,839	-
JUN	16,865	21,969	27,128	5,159	13,219	13,909	-
JUL	37,419	37,346	50,067	12,721	36,157	13,909	-
AUG	41,305	27,847	15,709	(12,138)	(19,130)	34,839	-
SEP	17,814	27,783	24,814	(2,969)	7,592	17,221	-
OCT	36,559	10,099	-	-	-	13,909	-
NOV	13,047	11,939	-	-	-	24,839	-
DEC	10,833	14,460	-	-	-	14,489	-
JAN	16,790	9,782	-	-	-	13,909	-
FEB	21,506	13,232	-	-	-	34,839	-
MAR	11,638	20,550	-	-	-	13,909	-
Total	268,337	211,066	146,095	15,091	17,467	244,520	-

Licensing (CUMULATIVE)				Increase /	Variance		Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	(decrease) from 20/21 to 21/22	(Budget- Actuals)	Budget 21/22	
APR	14,991	9,404	10,356	952	(3,553)	13,909	-
MAY	44,561	16,059	28,377	12,318	(20,372)	48,749	-
JUNE	61,426	38,028	55,505	17,477	(7,153)	62,658	-
JUL	98,845	75,374	105,572	30,198	29,004	76,568	-
AUG	140,150	103,221	121,281	18,060	9,874	111,407	-
SEP	157,964	131,004	146,095	15,091	17,466	128,629	-
OCT	194,523	141,103	-	-	-	142,538	-
NOV	207,570	153,042	-	-	-	167,377	-
DEC	218,403	167,502	-	-	-	181,867	-
JAN	235,193	177,284	-	-	-	195,776	-
FEB	256,699	190,516	-	-	-	230,616	-
MAR	268,337	211,066	-	-	-	244,525	-

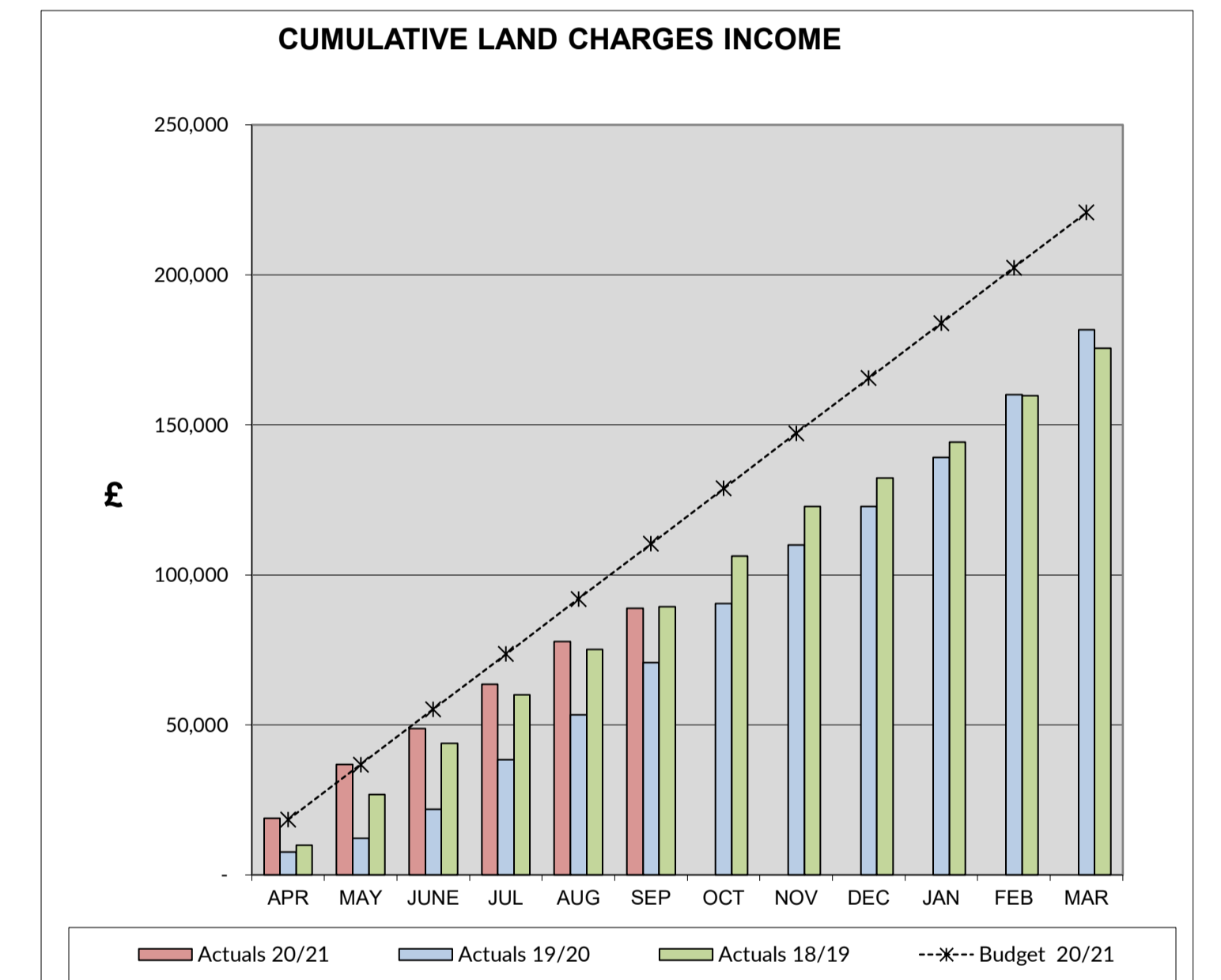
CUMULATIVE BREAKDOWN - EHLICREG/DSTAXIL	Code	Actual (Cumulative)	Budget	(Monthly)
Pre-application advice	EHLICREG/2189	-243	-	-
Personal Licences	EHLICREG/2190	1,320	1,110	201
Premises Licence Annual Fee/Premises New/Premises Variation	EHLICREG/2192/21	78,934	47,360	10,478
Temporary Event Notice	EHLICREG/2193	2,814	2,106	609
Gambling Act Permits/Lottery	EHLICREG/2196/71	3,983	5,365	320
Pavement Licence	EHLICREG/2222	1,500	-	1,000
Scrap Metal Dealers	EHLICREG/2241	0	-	-
Taxi Licensing	94300/DSTAXIL	50,524	72,689	10,568
Other	94300/DSTAXIL/99	7,263	-	1,639
Total		146,095	128,630	24,814



Appendix B: LAND CHARGES (LPLNDCH)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 19/20	Actuals 20/21	Actuals 21/22	from 20/21 to 21/22	Budget 21/22	Actuals)	Forecast
APR	9,967	7,630	18,930	11,300	18,398	532	-
MAY	16,828	4,532	17,846	13,314	18,398	(551)	-
JUN	17,112	9,717	12,054	2,337	18,398	(6,344)	-
JUL	16,113	16,500	14,749	(1,751)	18,398	(3,648)	-
AUG	15,149	14,999	14,184	(815)	18,398	(4,213)	-
SEP	14,286	17,377	11,123	(6,254)	18,398	(7,275)	-
OCT	16,854	19,628	-	-	18,398	-	-
NOV	16,519	19,636	-	-	18,398	-	-
DEC	9,444	12,692	-	-	18,398	-	-
JAN	11,917	16,441	-	-	18,398	-	-
FEB	15,554	20,998	-	-	18,398	-	-
MAR	15,857	21,489	-	-	18,398	-	-
Total	175,600	181,639	88,886	18,131	220,776	(21,499)	-

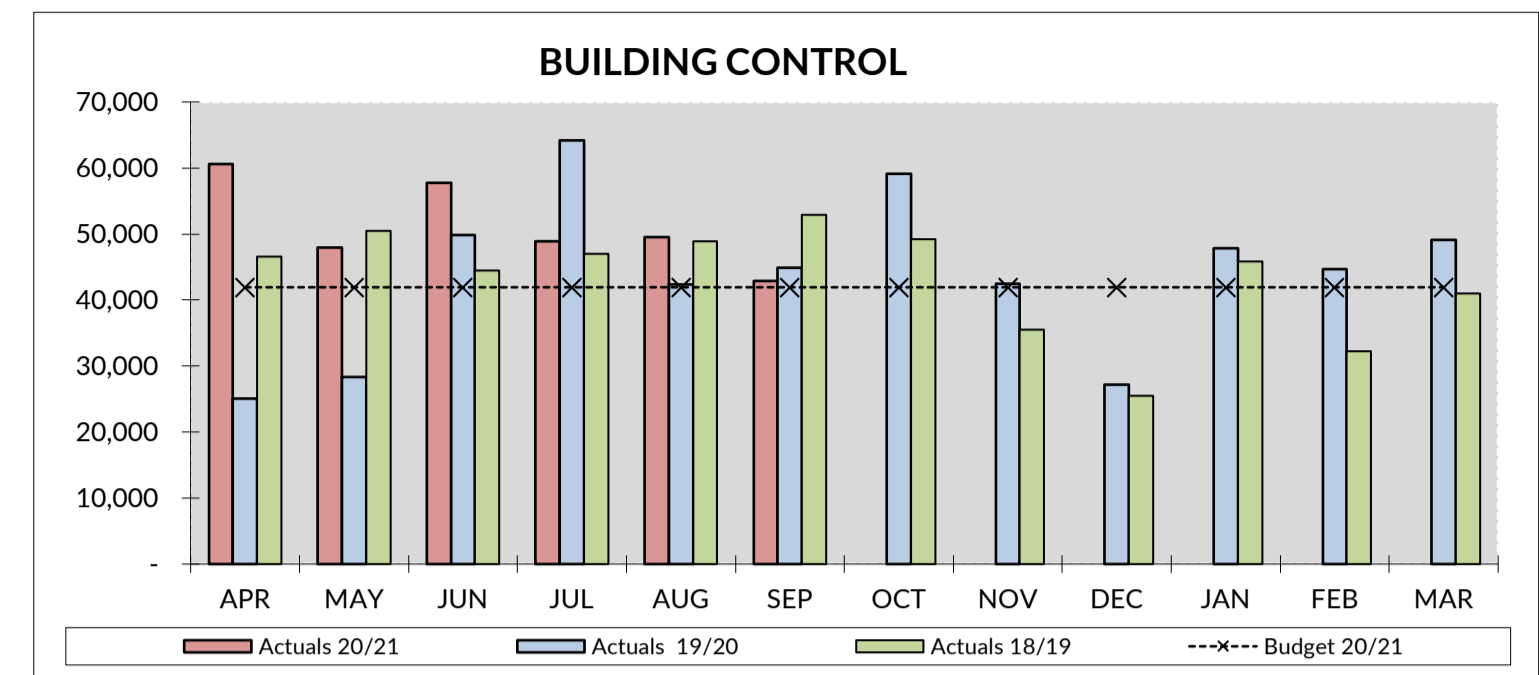


LAND CHARGES (CUMULATIVE)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 19/20	Actuals 20/21	Actuals 21/22	from 20/21 to 21/22	Budget 21/22	Actuals)	Forecast
APR	9,967	7,630	18,930	11,300	18,398	532	-
MAY	26,795	12,162	36,776	24,614	36,796	(20)	-
JUNE	43,907	21,879	48,830	26,951	55,193	(6,364)	-
JUL	60,020	38,379	63,579	25,200	73,591	(10,012)	-
AUG	75,169	53,378	77,763	24,385	91,989	(14,225)	-
SEP	89,455	70,755	88,886	18,131	110,387	(21,500)	-
OCT	106,309	90,383	-	-	128,784	-	-
NOV	122,828	110,019	-	-	147,182	-	-
DEC	132,272	122,711	-	-	165,580	-	-
JAN	144,188	139,152	-	-	183,978	-	-
FEB	159,742	160,150	-	-	202,375	-	-
MAR	175,599	181,639	-	-	220,773	-	-

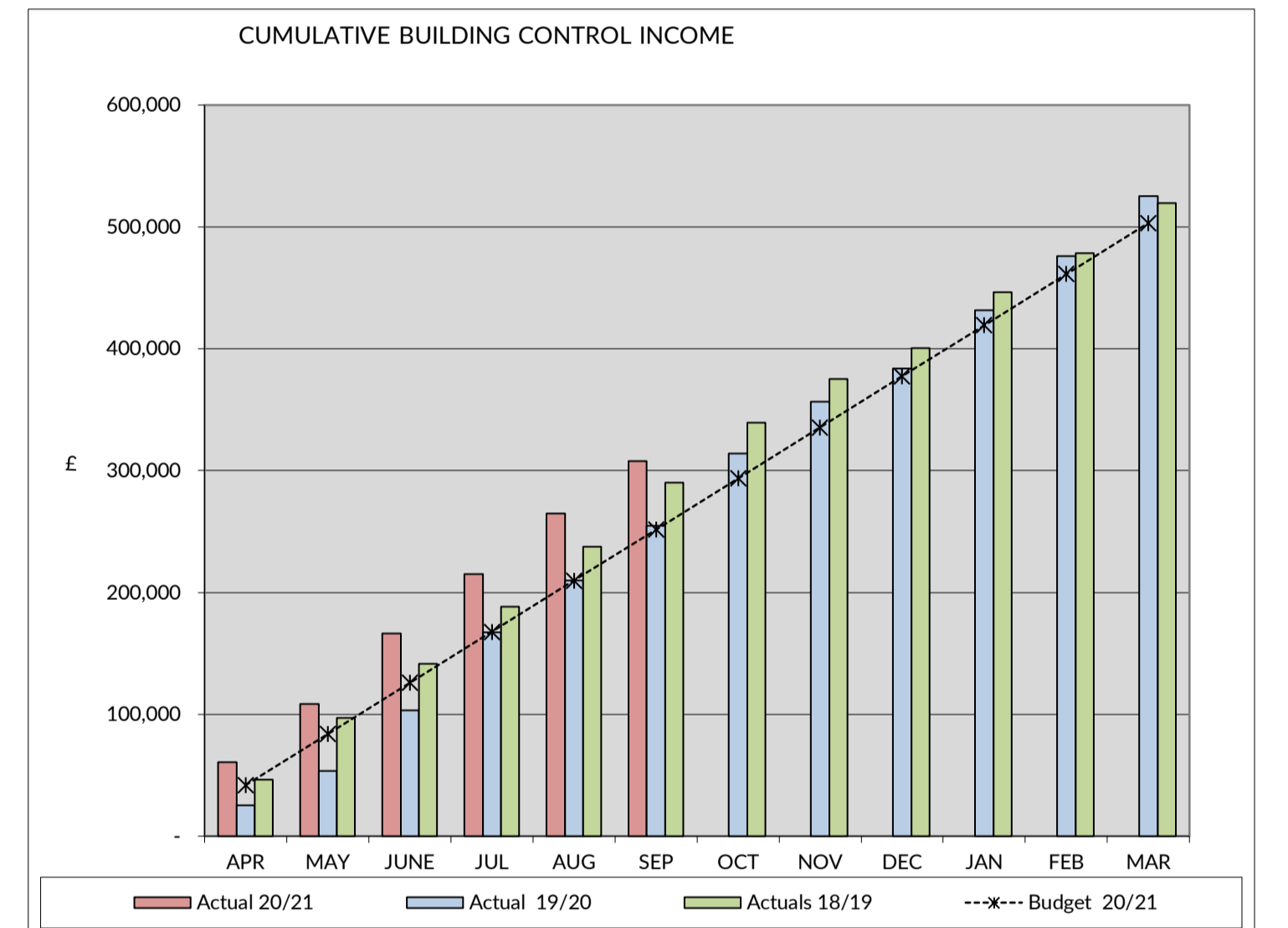


CUMULATIVE BREAKDOWN - LPLNDCH	Received (Month)	Percentage (Month)	Percentage (Month 20/21)	(Cumulative)
Searches Received - Paper	0	%	%	2
Searches Received - Electronic	86	100%	81%	678
Searches Received - Personal	0	%	19%	155
Total	86	100%	100.0%	835

Appendix B: BUILDING CONTROL (DVBCFEE)	Increase / (decrease) from 20/21 to				Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	21/22			
APR	46,552	25,107	60,545	35,438	41,931	18,614	-
MAY	50,427	28,305	47,988	19,683	41,931	6,057	-
JUN	44,461	49,857	57,741	7,884	41,931	15,811	-
JUL	47,025	64,205	48,928	(15,277)	41,931	6,997	-
AUG	48,869	42,367	49,476	7,109	41,931	7,545	38,000
SEP	52,900	44,930	42,925	(2,005)	41,931	994	-
OCT	49,220	59,144	-	-	41,931	-	-
NOV	35,500	42,429	-	-	41,931	-	-
DEC	25,489	27,203	-	-	41,931	-	-
JAN	45,849	47,838	-	-	41,931	-	-
FEB	32,288	44,709	-	-	41,931	-	-
MAR	40,975	49,136	-	-	41,931	-	-
Total	519,555	525,230	307,603	52,832	503,172	56,018	38,000

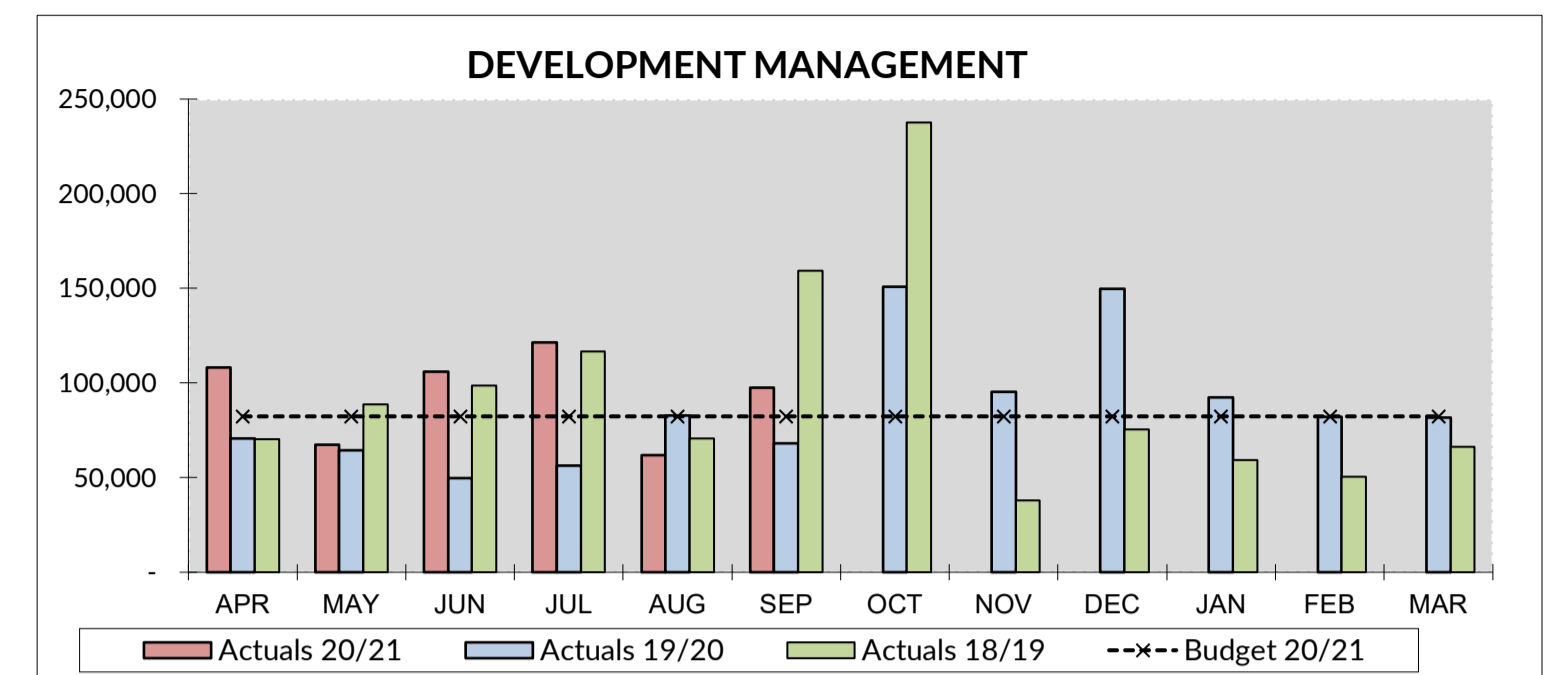


BUILDING CONTROL (CUMULATIVE)	Increase / (decrease) from 20/21 to				Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	21/22			
APR	46,552	25,107	60,545	35,438	41,931	18,614	-
MAY	96,979	53,412	108,533	55,121	83,861	24,671	-
JUNE	141,440	103,269	166,274	63,005	125,792	40,482	-
JUL	188,465	167,474	215,202	47,728	167,723	47,479	-
AUG	237,334	209,841	264,678	54,837	209,653	55,024	38,000
SEP	290,234	254,771	307,603	52,832	251,584	56,019	-
OCT	339,454	313,915	-	-	293,515	-	-
NOV	374,954	356,344	-	-	335,445	-	-
DEC	400,443	383,547	-	-	377,376	-	-
JAN	446,292	431,385	-	-	419,307	-	-
FEB	478,580	476,094	-	-	461,237	-	-
MAR	519,555	525,230	-	-	503,168	-	-

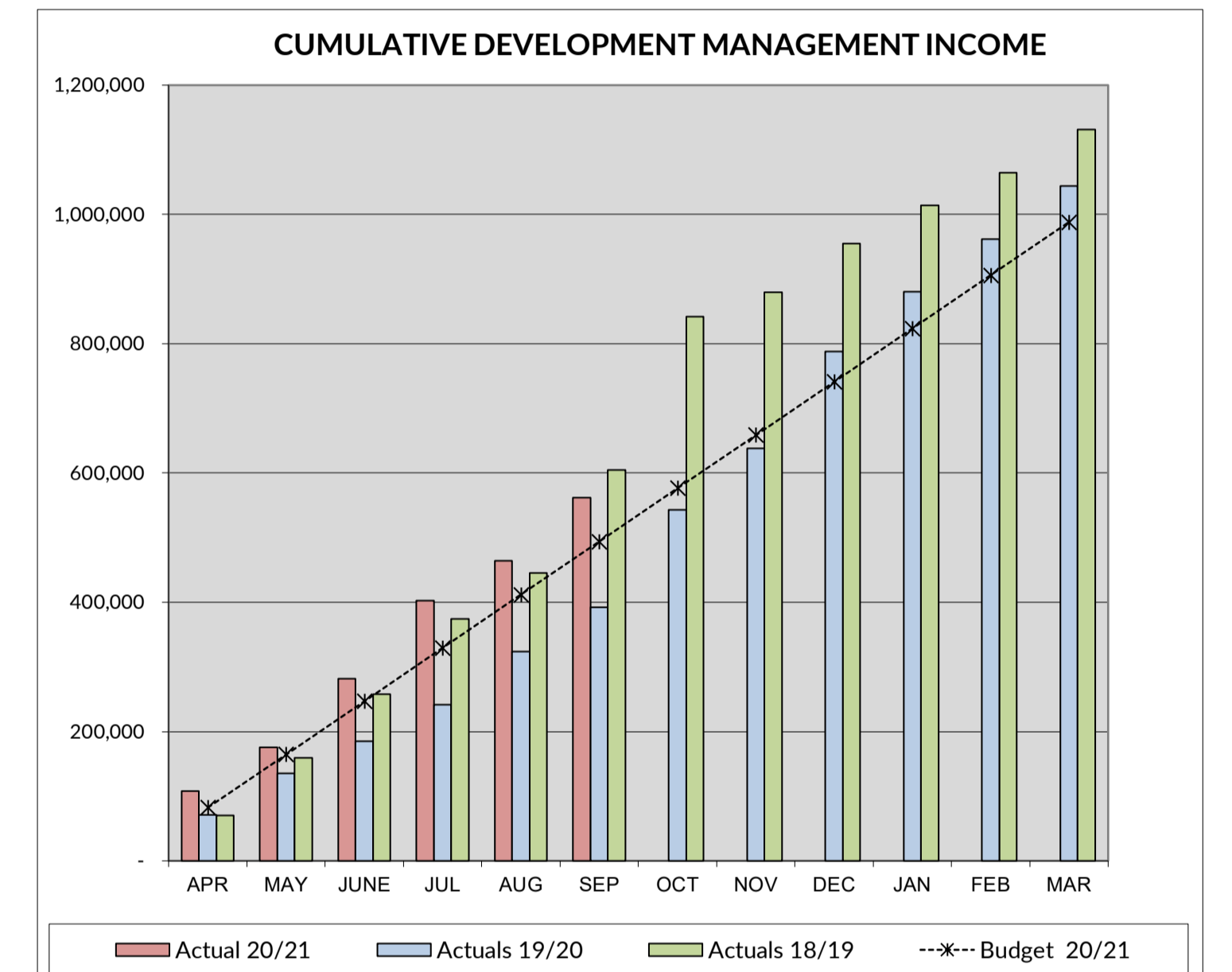


CUMULATIVE BREAKDOWN	Code	Actual (Cumulative)	Budget	(Monthly)
Plan Fee	3066	200,712	156,174	31,988
Inspection Fee	3067	103,741	95,410	9,362
Other	9999	3,150	-	1,575
New Burdens Grant	3905	0	-	-
Total		307,603	251,584	42,925

Appendix B: DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)	Increase / (decrease) from				Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22			
APR	70,363	70,765	108,220	37,455	82,352	25,869	-
MAY	88,827	64,358	67,370	3,012	82,352	(14,982)	-
JUN	98,710	49,790	105,814	56,024	82,352	23,462	-
JUL	116,501	56,443	121,474	65,031	82,352	39,122	-
AUG	70,614	82,700	61,771	(20,930)	82,352	(20,581)	51,500
SEP	159,361	68,065	97,539	29,474	82,352	15,187	-
OCT	237,506	150,748	-	-	82,352	-	-
NOV	37,774	95,145	-	-	82,352	-	-
DEC	75,475	149,560	-	-	82,352	-	-
JAN	59,329	92,513	-	-	82,352	-	-
FEB	50,534	81,896	-	-	82,352	-	-
MAR	66,253	81,833	-	-	82,352	-	-
Total	1,131,247	1,043,816	562,188	170,066	988,224	68,077	51,500



DEVELOPMENT MANAGEMENT (CUMULATIVE)	Increase / (decrease) from				Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22			
APR	70,363	70,765	108,220	37,455	82,352	25,869	-
MAY	159,190	135,123	175,590	40,467	164,703	10,887	-
JUNE	257,900	184,913	281,404	96,491	247,055	34,349	-
JUL	374,401	241,356	402,878	161,522	329,407	73,471	-
AUG	445,015	324,056	464,648	140,592	411,758	52,890	51,500
SEP	604,376	392,121	562,187	170,066	494,110	68,077	-
OCT	841,882	542,869	-	-	576,462	-	-
NOV	879,656	638,014	-	-	658,813	-	-
DEC	955,131	787,574	-	-	741,165	-	-
JAN	1,014,460	880,087	-	-	823,517	-	-
FEB	1,064,994	961,983	-	-	905,868	-	-
MAR	1,131,247	1,043,816	-	-	988,220	-	-



CUMULATIVE BREAKDOWN: DVDEVCT/DVDEVRND				
Code	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	457,560	437,064	88,989
Other	9999	6,303	4,425	-
Planning Performance Agreements	3012	50,000	0	-
Pre-application Fees	8329	2,058	0	800
Pre-application Fees	8330	43,266	46,635	7,750
Monitoring Fees	3106	3,000	5,984	-
RECH-Other A/C'S	98100	-	-	-
Total		562,187	494,108	97,539